McGregor Independent School District District Improvement Plan 2023-2024

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Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- HB3 Reading and math goals for PreK-3
- HB3 CCMR goals
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data

Accountability Data

- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Accountability Distinction Designations

Student Data: Assessments

- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results

Student Data: Student Groups

• Economically disadvantaged / Non-economically disadvantaged performance and participation data

Student Data: Behavior and Other Indicators

- Completion rates and/or graduation rates data
- Attendance data
- Violence and/or violence prevention records
- School safety data
- Enrollment trends

Employee Data

• Staff surveys and/or other feedback

Parent/Community Data

• Parent surveys and/or other feedback

Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation

- Communications data
- Budgets/entitlements and expenditures data
 Study of best practices

Goals

Goal 1: We will ensure that all facilities are safe and secure with a focus on student learning, while also planning with our community for sustainable growth in the future.

Performance Objective 1: Increase the percentage of students, parents and staff that feel our facilities are more safe and secure to more than 80%

HB3 Goal

Evaluation Data Sources: Safety audits, Huckabee facility assessment, district climate survey data

Strategy 1 Details		Reviews			
Strategy 1: Replace and/or install access control systems and intruder detection alarms on all district buildings.		Formative		Summative	
Strategy's Expected Result/Impact: This will improve security of all district buildings be controlling access to exterior doors and entry to the building.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Technology Information Systems (TIS), Safety and Security Teams, District and Campus Leadership, Building Receptionists					
Strategy 2 Details		Rev	views		
Strategy 2: Install and/or replace old security cameras throughout the district.	Formative			Summative	
Strategy's Expected Result/Impact: This will improve and expand the ability to monitor and respond to incidents that occur at district facilities.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Technology Information Systems (TIS), Safety and Security Teams, District and Campus Leadership					
Strategy 3 Details	Reviews				
Strategy 3: Update all Emergency Operation Plans in accordance to the Texas School Safety Center, specifically Behavior	ehavior Formative		Summative		
Threat Assessments.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: This will improve alignment and response to incidents across all district facilities. This will also improve campus response to students in crisis.					
Staff Responsible for Monitoring: Safety and Security Teams, District and Campus Leadership, Campus Counselors					

Strategy 4 Details		Reviews			
Strategy 4: Purchase and train staff to use 2-way radios at each campus and within the transportation department.		Formative		Summative	
Strategy's Expected Result/Impact: This will allow for immediate communication without relying on cell phones. This will also allow for safe communication within the transportation department.		Nov Jan Mar	June		
Staff Responsible for Monitoring: Safety and Security Teams, District and Campus Leadership, Transportation Department					
Strategy 5 Details		Rev	iews		
Strategy 5: Provide training for all staff on the use of Raptor.	Formative Su			Summative	
Strategy's Expected Result/Impact: This will allow all staff to understand the functionality of Raptor and how to respond when an alert happens.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Safety and Security Team, District and Campus Leadership, Technology Information Systems (TIS), Transportation Department					
Strategy 6 Details		Rev	iews		
Strategy 6: Evaluate and implement options for campus security personnel at each campus including the possible addition		Formative		Summative	
of School Resource Officers, Armed Security options, School Marshal or Guardian programs and develop a plan of action that complies with HB3.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: This will deter potential intruders and increase immediate reaction times to armed intruders to keep students safe and comply with HB3.					
Staff Responsible for Monitoring: Safety and Security Team, School Board, District Leadership (Superintendent)					
No Progress Accomplished -> Continue/Modify	X Discon	tinue	1		

Goal 1: We will ensure that all facilities are safe and secure with a focus on student learning, while also planning with our community for sustainable growth in the future.

Performance Objective 2: Complete a plan and design for future facilities expansion.

Evaluation Data Sources: Huckabee Facility Assessment, Educational Specifications, and Long Range Facility Plans

	Reviews					
Formative Su Nov Jan Mar			Formative			Summative
			June			
Reviews						
Formative Su			Summative			
Nov Jan Mar			June			
X Discon	tinue					
	Nov	Nov Jan Rev Formative	NovJanMarNovJanMarReviewsFormativeNovJanMar			

Goal 2: We will identify, recruit, develop, support, and retain a talented team of teachers, administrators, and staff that are prepared to meet the needs of every student.

Performance Objective 1: We will increase the number of qualified applicants to fill teacher shortages by 10%.

Evaluation Data Sources: Human Resources data (employee resignations), TASB Staffing Review and Pay Systems Maintenance study

Strategy 1 Details		Reviews			
Strategy 1: Identify current educational assistants and substitute teachers (with a Bachelor's degree) for participation in the		Formative		Summative	
Texas Tech Raider Teach program. Strategy's Expected Result/Impact: This will allow McGregor ISD to increase the number of potential candidates to replace teachers that resign while reducing the time to process and train a new employee from out-of-district.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: District (Superintendent) and Campus Leadership (Principals), Raider Teach program					
Strategy 2 Details	Reviews				
Strategy 2: Update the website to improve the visibility and clarity of jobs available, pay associated with each position, and	Formative			Summative	
lendar of work days.		Jan	Mar	June	
Strategy's Expected Result/Impact: This updated information will improve the number of candidates that apply for positions in McGregor ISD.					
Staff Responsible for Monitoring: Technology Information Systems, District and Campus Leadership					
Strategy 3 Details		Rev	views		
Strategy 3: Switch the current application software to a new application software that is compatible with our current		Formative		Summative	
Student Information System (SIS) and Enterprise Resource Planning (ERP) system which includes Finance and Human Resources.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: This will lead to increased speed in processing new employees and a reduction in the amount of paper forms that are currently being filled out.					
Staff Responsible for Monitoring: Technology Information Systems (TIS), District Leadership (Superintendent, Finance, HRS, PEIMS).					

Strategy 4 Details		Reviews				
Strategy 4: Revise the current pay plans for Non-Exempt Clerical/Auxiliary staff as well as Administrative/Professional		Formative		Summative		
staff to more closely align with TASB models of current pay grades, job titles, and pay ranges.	Nov	Jan	Mar	June		
Strategy's Expected Result/Impact: This will lead to alignment of positions in the district and allow for strategic reviews. The pay increases should result in lower turnover for each position.						
Staff Responsible for Monitoring: District Leadership (Superintendent, Finance, HRS)						
Strategy 5 Details		Rev	iews			
Strategy 5: Revise and clarify amounts and use of stipends in the district to recruit and retain personnel.		Formative				
Strategy's Expected Result/Impact: This will lead to transparency among current and prospective staff on what stipends are available, expectations, and amounts.	Nov	Jan	Mar	June		
Staff Responsible for Monitoring: District Leadership (Superintendent, Finance, HRS) and Campus Leadership (Principals)						
Strategy 6 Details		Rev	iews			
Strategy 6: Attend job fairs to recruit and hire a diverse and highly trained staff to reflect student demographics and student		Formative		Summative		
program needs.	Nov	Jan	Mar	June		
Strategy's Expected Result/Impact: This will lead to an increase in diversity reflective of the student population and allow McGregor ISD to create, increase, or improve student program needs.						
Staff Responsible for Monitoring: District (Superintendent, HRS) and Campus Leadership (Administration, CTE)						
No Progress Accomplished -> Continue/Modify	X Discor	itinue	1			

Goal 2: We will identify, recruit, develop, support, and retain a talented team of teachers, administrators, and staff that are prepared to meet the needs of every student.

Performance Objective 2: We will increase the retention rate of staff members from 78% to 88%.

Evaluation Data Sources: Employee records (resignations)

	Reviews					
	Formative		Summative			
Nov	Nov Jan Mai		June			
	Rev	views				
	Formative			Formative		
Nov	Jan	Mar	June			
	Rev	views				
	Formative		Summative			
Nov	Jan	Mar	June			
	Nov	Formative Nov Jan Nov Jan Rev Formative Nov Jan Rev Formative Nov Jan	Formative Nov Jan Mar Nov Jan Mar Reviews Reviews Nov Jan Mar Nov Jan Mar Reviews Reviews Nov Jan Mar Nov Jan Mar			

Goal 2: We will identify, recruit, develop, support, and retain a talented team of teachers, administrators, and staff that are prepared to meet the needs of every student.

Performance Objective 3: We will increase staff morale by 10%.

Evaluation Data Sources: Staff surveys and questionnaires

Strategy 1 Details		Rev	views	
Strategy 1: Utilize opportunities for authentic conversations and surveys for feedback.	Formative Summa	Summative		
Strategy's Expected Result/Impact: This will give employees a voice to express concerns and potential solutions that can lead to an increase in morale and decrease in resignations.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: District and campus leadership				
Strategy 2 Details		Rev	views	
Strategy 2: Increase and advertise the benefits "work perks" associated with being a McGregor ISD employee through		Formative		
website and flyers. Strategy's Expected Result/Impact: This will let employees know the benefits other than strictly salary that they receive by being a McGregor ISD employee.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Technology Information Systems (TIS), District Leadership (Superintendent, HRS, Finance)				
No Progress Ore Accomplished Continue/Modify	X Discor	ntinue		

Performance Objective 1: We will improve Early Literacy performance for students in grades K-2 by having less than 30% in the high risk category in 2024. We will improve STAAR Reading scores in grades 3-8 from an average of 79% to 83% in 2024.

We will improve STAAR EOC English 1 and English 2 scores from an average of 84% to 88% in Approaches and from an average of 9% to 15% in Masters for 2024.

HB3 Goal

Strategy 1 Details		Reviews			
Strategy 1: Teachers will be trained to understand and respond to diagnostic screener data.		Formative			
ategy's Expected Result/Impact: Early intervention will take place so that students do not fall farther behind lemically.	/Impact: Early intervention will take place so that students do not fall farther behind Nov Jan	Mar	June		
Staff Responsible for Monitoring: Principal, Teachers, Interventionists	N/A	N/A			
Strategy 2 Details	Strategy 2 Details Reviews				
Strategy 2: Students will listen, read, write, and speak using academic vocabulary in classrooms daily.		Formative		Summative	
Strategy's Expected Result/Impact: EB students will have greater increases in TELPAS results. All students will	Nov	Jan	Mar	June	
show gains in ELAR STAAR testing. Staff Responsible for Monitoring: Principal, Teachers	N/A	N/A			
Strategy 3 Details		Rev	iews		
Strategy 3: Teachers will use instructional strategies that focus on higher levels of critical thought. These include		Formative		Summative	
inferencing, summarizing, comparing and contrasting, citing supporting references, and constructing responses.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Students will learn concepts at appropriate depth and complexity to increase STAAR scores in the Master's category.Staff Responsible for Monitoring: Principal, Teachers	N/A	N/A			
No Progress Own Accomplished Continue/Modify	X Discor	ntinue			

Performance Objective 2: We will improve Early Numeracy performance for students in grades K-2 by having less than 30% in the high risk category in 2024.

We will improve STAAR Math scores in grades 3-8 from an average of 77% to 82% in 2024. We will improve STAAR EOC Algebra 1 scores from an average of 89% to 93% in 2024.

HB3 Goal

Strategy 1 Details		Reviews					
Strategy 1: Primary Teachers will emphasize numeracy through daily lessons that focus on number recognition, counting,		Formative		Summative			
shapes, comparisons, patterns, and relationships using the number sense trajectory.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: Students will have a better understanding of numeracy and number sense which will help students learn to add, subtract, multiply and divide.	N/A	N/A					
Staff Responsible for Monitoring: Principal, Teachers							
Strategy 2 Details		Rev	iews				
Strategy 2: Teachers will use math in real world examples to illustrate mathematical concepts.	Formative Su			Summative			
Strategy's Expected Result/Impact: Students will have increased interest in math when seeing how it is applied to	Nov	Jan	Mar	June			
real world situations. Staff Responsible for Monitoring: Principal, Teachers	N/A	N/A					
Strategy 3 Details		Rev	iews				
Strategy 3: Students will use writing or drawings in math to explain their thinking when solving equations.		Formative S					
Strategy's Expected Result/Impact: Students will think more critically about how they are solving and why they are applying a particular process to the problem.	Nov	Jan	Mar	June			
Staff Responsible for Monitoring: Principals, Teachers	N/A	N/A					
Strategy 4 Details	Reviews			Strategy 4 Details Reviews			
Strategy 4: Students will practice math fluency in 4th and 5th grade to become more automatized with operations of	Formative			Summative			
numbers 0-10.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: Students will multiply and divide faster which will help with fractions, ratios, and proportions, and balancing equations.	N/A	N/A					

••• No Progress	Accomplished	 X Discontinue

Performance Objective 3: We will improve STAAR Science scores in 5th and 8th grade from an average of 68% to 75% in 2024. We will improve STAAR EOC Biology 1 scores in the Meets category from 56% to 66% and Masters from 13% to 20% in 2024.

Strategy 1 Details		Reviews			
Strategy 1: Students will have more opportunities for hands-on learning of science concepts through labs, simulations, and		Formative	ormative Sumn		
experiments.	Nov Jan	Mar	June		
Strategy's Expected Result/Impact: Students will gain greater understanding for science concepts. Staff Responsible for Monitoring: Principal, Teachers		N/A			
Strategy 2 Details	Reviews				
Strategy 2: Science teachers will have professional development opportunities to learn different instructional strategies		Formative		Summative	
specific to teaching science vocabulary, design thinking, and writing in science.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Students will learn science at a deeper level of understanding and STAAR scores will improve.	N/A	N/A			
Staff Responsible for Monitoring: Principal, Teachers					
No Progress Accomplished -> Continue/Modify	X Discor	ntinue	1		

Performance Objective 4: We will improve STAAR Social Studies scores in 8th grade from 38% to 70% in 2024. We will improve STAAR EOC US History scores in the Meets category from 69% to 75% and Masters from 36% to 40% in 2024.

Strategy 1 Details	Reviews			
ategy 1: Students will learn history through a PEGS (political, economical, geographical, and social factors) format.		Summative		
Strategy's Expected Result/Impact: Students will be able to think more critically about social studies concepts in	Nov	Jan	Mar	June
regards to prior knowledge and how historical concepts can be applicable in present day history. Staff Responsible for Monitoring: Principals, Teachers	N/A	N/A		
Strategy 2 Details		Rev	views	
Strategy 2: Teachers and students will be exposed to the iCivics curriculum for a better understanding of the principles of government and document based inquiry.	Formative S			Summative
	Nov	Jan	Mar	June
 Strategy's Expected Result/Impact: Students will read and write critical responses based on using multiple sources of data. Students will have an increased understanding of government. Staff Responsible for Monitoring: Principal, Teachers 	N/A	N/A		
No Progress Accomplished Continue/Modify	X Disco	ntinue		

Performance Objective 5: Improve dyslexia awareness, identification, screening processes, instructional delivery and monitoring.

Evaluation Data Sources: Screener data, monitoring data

Strategy 1 Details	Reviews				
 Strategy 1: All teachers will be trained on awareness and characteristics of dyslexia and related disorders, procedures for referral for dyslexia evaluation, effective strategies for teaching students with dyslexia, and effective monitoring practices. Strategy's Expected Result/Impact: Increase in early identification of students with dyslexia. Improved services to support students with dyslexia. Staff Responsible for Monitoring: Superintendent, Campus Principals, Dyslexia and Reading teachers. 		Summative			
	Nov	Jan	Mar	June	
Strategy 2 Details Strategy 2: Increase parent communication and awareness of dyslexia by 100% through parent information centers and		Reviews Formative		Summative	
 updated website information about dyslexia. Strategy's Expected Result/Impact: Increase in parent awareness and knowledge of the procedures for dyslexia referral evaluations. Staff Responsible for Monitoring: Superintendent, Campus Principals, Dyslexia and Reading teachers. 	Nov	Jan	Mar	June	
No Progress Accomplished -> Continue/Modify	X Discor	ntinue			

Goal 4: We will prepare every student for success after high school through a variety of available pathways.

Performance Objective 1: We will create an advance math pathway in middle school for the 2024-2025 school year.

High Priority

Evaluation Data Sources: Course Catalogs, Choice Sheets, Master Schedule, Enrollment numbers, STAAR and STAAR EOC scores.

Strategy 1 Details	Reviews			Reviews	
Strategy 1: An accelerated curriculum will be implemented for 6th grade math during the 24-25 school year that	Formative		Summativ		
incorporates half of the 7th grade TEKS. An accelerated 7th grade math class will be created for students that meet criteria from 6th grade based on end of year grade and STAAR scores. This class will include TEKS from 7th grade not covered in	Nov	Jan	Mar	June	
 Bit of the grade based on end of year grade and STAAR scores. This class will include TERS from 7th grade not covered in 6th grade and all Pre-Algebra TEKS. Algebra 1 will be offered for 8th graders completing the 7th grade accelerated class. The Gifted program will shift and 6th grade will be predominately Pre-Algebra. Students in the Gifted program will take Algebra as 7th graders and Geometry as 8th graders. Strategy's Expected Result/Impact: Students will start completing high school credit for math in middle school, enabling more students to pursue advanced math in high school. Staff Responsible for Monitoring: Superintendent, Campus Principals, Math Department, Counselors Equity Plan 					
No Progress Continue/Modify	X Discon	tinue			

Performance Objective 2: Pathways will be increased for the 24-25 school year in the areas of STEM, Business and Industry, and Public Service.

Evaluation Data Sources: Course Catalog, Academy Programs

Strategy 1 Details	Reviews			
Strategy 1: Surveys will be sent to all 6th-11th grade students to understand what pathways students have interest in. Strategy's Expected Result/Impact: Increased student engagement in programs that they are interested in. Staff Responsible for Monitoring: Superintendent, campus principals, counselors		Summative		
	Nov	Jan	Mar	June
Strategy 2 Details		Rev	views	
Strategy 2: The district will build a plan for the identification of courses, teachers, curriculum, and resources needed for	Formative			Summative
 24-25 school year in order to expand pathway options. Strategy's Expected Result/Impact: Increased interest from students and teachers. Increased percentage of students obtaining industry based certifications and CCMR credit. Staff Responsible for Monitoring: Superintendent, campus principals, counselors, CTE teachers. 	Nov	Jan	Mar	June
No Progress Accomplished -> Continue/Modify	X Discor	ntinue		

Goal 5: We will develop the whole child by enhancing the social and emotional skills needed to thrive in an ever-changing world.

Performance Objective 1: The district will implement a plan to increase student connections with classmates, to monitor self care, increase mindfulness, and increase positivity.

Evaluation Data Sources: Number of teachers utilizing check-ins with students. Walk-through evaluations. Student surveys.

Strategy 1 Details	Reviews			
Strategy 1: Teachers will begin using First Five resources from EdTomorrow during each day or class period.	Formative			Summative
Strategy's Expected Result/Impact: Students will start building connections with each other. Teachers will be more mindful of student mindset and feelings. Students will learn healthy strategies for self care.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Superintendent, campus principals, teachers.				
Strategy 2 Details		Rev	views	
Strategy 2: Implementation of digital citizenship lessons and acceptable use policies for technology.	Formative			Summative
Strategy's Expected Result/Impact: Increased awareness on the dangers of social media. Reduced referrals for unacceptable use of technology on campus. Decrease in cyberbullying incidents.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus principals, instructional technology specialists, counselors.				
Strategy 3 Details	Reviews			
Strategy 3: Parent awareness sessions focusing on digital citizenship, cyberbullying, and safe internet practices.	Formative			Summative
Strategy's Expected Result/Impact: Parent awareness of social media dangers to students regarding sex trafficking and exposure to harmful content.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Superintendent, campus principals, counselors, instructional technology team.				
Strategy 4 Details	Reviews			
Strategy 4: Evaluation and monitoring of student feelings about school and about self through a survey that will take place	Formative Summ			Summative
twice over the course of the year.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased awareness for staff of individual students that are in need of support. Staff Responsible for Monitoring: Superintendent, counselors, campus principals				
No Progress Accomplished -> Continue/Modify	X Discor	ntinue		

Goal 6: We will increase the efficiency and effectiveness of systems within the district including communication with parents.

Performance Objective 1: Increase parent, family, and community involvement in the school.

High Priority

Evaluation Data Sources: Event sign-in sheets, Agendas

Strategy 1 Details	Reviews			
Strategy 1: Increase parent night and community events to two per semester.	Formative			Summative
	Nov	Jan	Mar	June
	N/A			
Strategy 2 Details	Reviews			
Strategy 2: Form a Parent Teacher Association for McGregor ISD.	Formative S			Summative
	Nov	Jan	Mar	June
	N/A			
$^{\text{\tiny OS}} \text{ No Progress} \qquad ^{\text{\tiny OS}} \text{ Accomplished} \qquad \longrightarrow \text{ Continue/Modify}$	X Discor	itinue		

Goal 6: We will increase the efficiency and effectiveness of systems within the district including communication with parents.

Performance Objective 2: Improve our School Financial Integrity Rating System of Texas from 92 to 94 or higher.

Evaluation Data Sources: School FIRST rating

Strategy 1 Details	Reviews				
Strategy 1: Upgrade our current Financial system in Skyward for online transactions.	Formative			Summative	
Strategy's Expected Result/Impact: This should lead to less paperwork that might get lost in the shuffle and should lead to more timely and accurate accounting practices.	Nov	Nov Jan		June	
Staff Responsible for Monitoring: Finance Dept, campus administration, superintendent.					
Strategy 2 Details		Rev	views		
Strategy 2: Implement step-by-step guidelines for activity account sponsors for tabulation and deposit of funds.	Formative			Summative	
Strategy's Expected Result/Impact: This will lead to alignment of practices between campuses and better accounting practices.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Finance Dept, campus administration, superintendent.					
No Progress Accomplished -> Continue/Modify	X Discor	ntinue	1	1	

Goal 6: We will increase the efficiency and effectiveness of systems within the district including communication with parents.

Performance Objective 3: We will automate 50% of the forms used within the district that were paper processes.

Evaluation Data Sources: Number of forms developed and used through Google Forms and by InformedK12

Reviews			
Formati	Formative		Summative
Nov	Jan	Mar	June
X Discon	ntinue	·	
			Nov Jan Mar